M&A AT A GLANCE

DECEMBER 2020 | ISSUE 105

Key Takeaways

- ▶ After steady increases in US M&A deal values since May, November saw a decline in aggregate US deal value of 30%, led primarily by declines in strategic deal value, as well as in the number of transactions, which decreased by 19%. Global declines were less marked; in fact, sponsor deal values increased by 14%.
- Crossborder activity was mixed, with a 9% increase in the number of inbound US deals and a whopping 452% increase in US outbound deal value (largely driven by S&P Global's \$43.2 billion acquisition of HIS Markit Ltd). Total inbound US deal values decreased by 34% however and outbound US deal counts decreased by 10%.
- The UK and Germany were the top countries for outbound US and inbound US transactions by deal value, respectively, and the UK and Canada were the top for outbound and inbound transactions by deal count, in each case consistent with their positions over the last 12 months (LTM).
- Computer & Electronics remained the top industry by dollar value and deal count for November and LTM. Construction/Building saw an increase of 2,881% in deal value, driven by Home Depot Inc.'s \$11.1 billion acquisition of HD Supply Holdings Inc.
- US public merger highlights include the following:
 - The frequency of all-cash deals was considerably higher than in the LTM, constituting 86% of all deals in November compared with 55% LTM.
 - 43% of deals involved a tender offer, an increase over the 31% LTM.
 - Reverse break fees averaged 7% compared to 5% LTM.
 - Unaffected premium percentage rose to 39%, more in line with the 41% average seen LTM than the 31% seen in October.
 - Average deal value dropped from \$7.1 million in October to \$1.8 million in November, the lowest monthly average since May 2020 and the largest month-over-month drop of the year.

Strategic vs. Sponsor Activity

Global

Total

\$392.7 billion - **▼**9.3%

2.422 deals - ▼4.8%

Strategic

\$277.4 billion - ▼16.5%

2.100 deals - ▼5.1%

Sponsor

\$115.3 billion - ▲14.4%

322 deals - **▼**2.7%

U.S.

Total

\$149.0 billion - ▼29.5%

505 deals - ▼19.1%

Strategic

\$98.6 billion - ▼37.2%

401 deals - ▼17.8%

Sponsor

\$50.4 billion - **▼7.4%**

104 deals - **▼23.5**%

Crossborder Activity

U.S. Inbound

\$18.7 billion ▼34.2%

96 deals ▲18.5%

leading country

Germany – \$4.9 billion **Canada** – 22 deals

leading country last 12 months

Germany – \$36 billion **Canada** – 246 deals



U.S. Outbound

\$61.2 billion **▲**451.7%

101 deals **▼**9.8%

leading country

UK – \$54 billion

UK – 19 deals

leading country

UK – \$159.7 billion

UK – 232 deals

Industry Activity



most deals

198 deals
Computers and Electronics





last 12 months

2,980 deals

Computers and Electronics



last 12 months

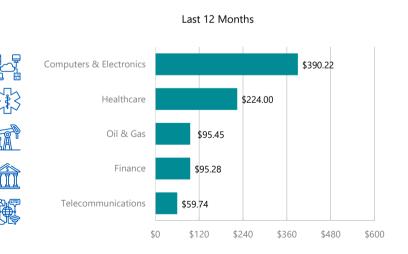
\$390.2 billion

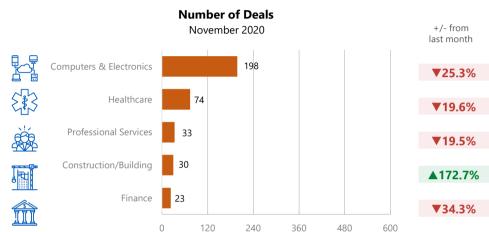
Computers and Electronics

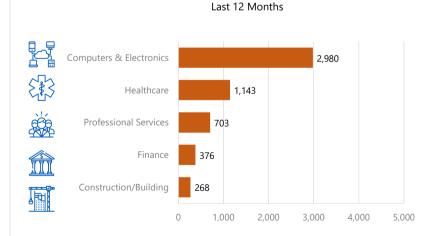
All data is as of December 10, 2020 unless otherwise specified. Each metric in this publication that references deal volume by dollar value is calculated from the subset of the total number of deals that includes a disclosed deal value.

Most Active U.S. Target Industries¹

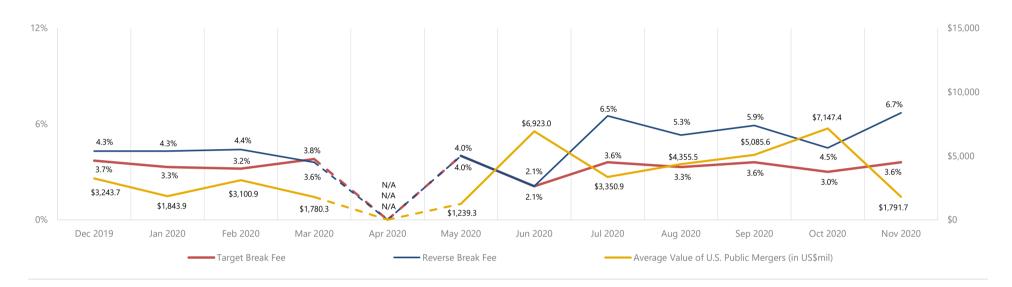








Average Break Fees as % of Equity Value²



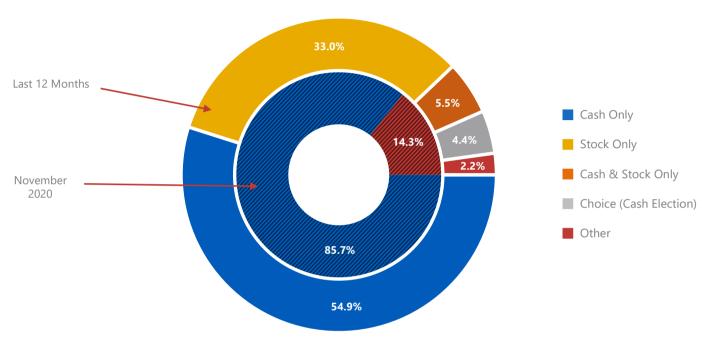
Average Break Fees as % of Equity Value^{3,4}

November 2020	Last 12 Months
3.6	3.4
November 2020	Last 12 Months
6.7	5.0
6.9	6.6
5.8	4.3
	November 2020 6.7 6.9

U.S. Public Merger Go-Shop Provisions⁸

	November 2020	Last 12 Months
% of Mergers with Go-Shops	14.3	8.8
% of Mergers Involving Financial Buyers with Go- Shops ⁹	20.0	31.6
% of Mergers Involving Strategic Buyers with Go- Shops ¹⁰	0.0	2.8
Avg. Go-Shop Window (in Days) for All Mergers with Go-Shops ¹¹	30.0	36.9
Avg. Go-Shop Window (in Days) for Mergers Involving Financial Buyers with Go-Shops ¹²	30.0	35.8
Avg. Go-Shop Window (in Days) for Mergers Involving Strategic Buyers with Go-Shops ¹³	N/A	40.0

Form of Consideration as % of U.S. Public Mergers¹⁴



Tender Offers as % of U.S. Public Mergers

November 2020	42.9
Last 12 Months	30.8

Hostile/Unsolicited Offers as % of U.S. Public Mergers¹⁵

November 2020	30.0
Last 12 Months	15.4

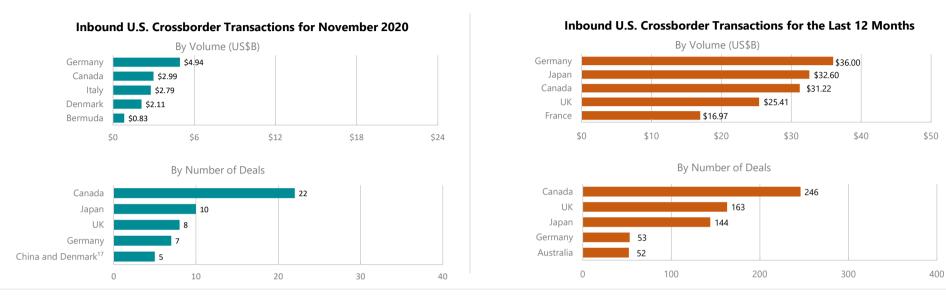
Unaffected Premium %16

November 2020	39.3
Last 12 Months	40.9

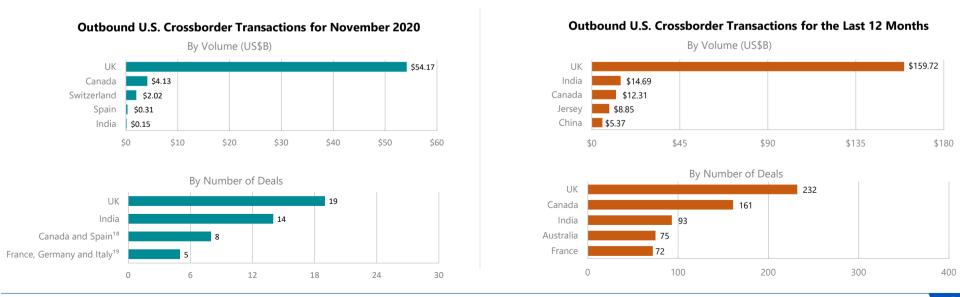
Total Target Adviser Fee(s) as % of Equity Value

November 2020	1.4
Last 12 Months	1.4

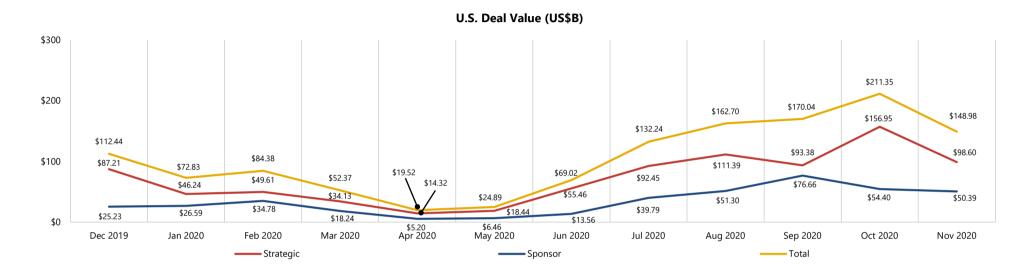
Top 5 Countries of Origin or Destination for Inbound U.S. Crossborder Transactions

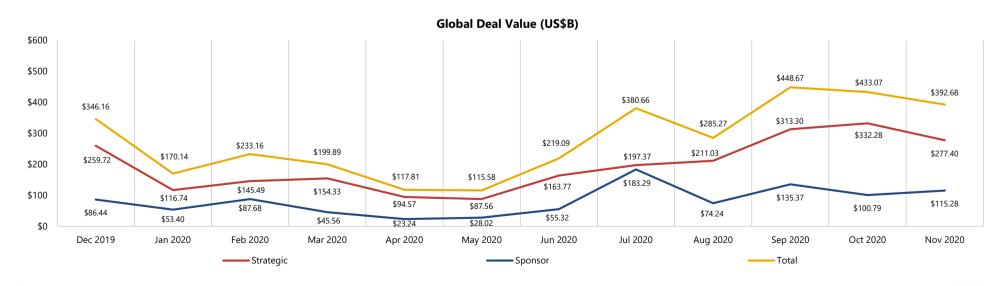


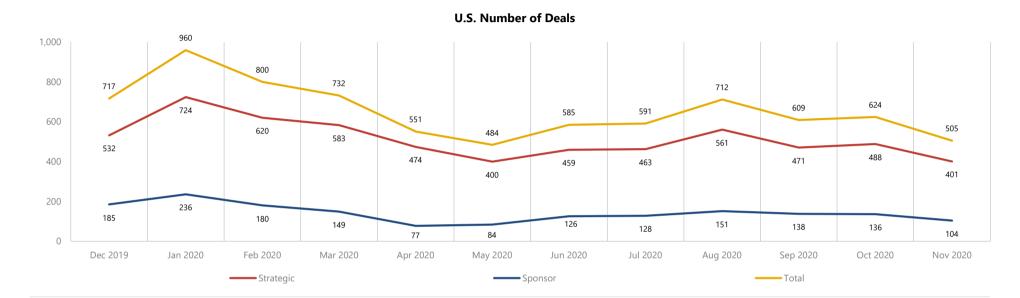
Top 5 Countries of Origin or Destination for Outbound U.S. Crossborder Transactions

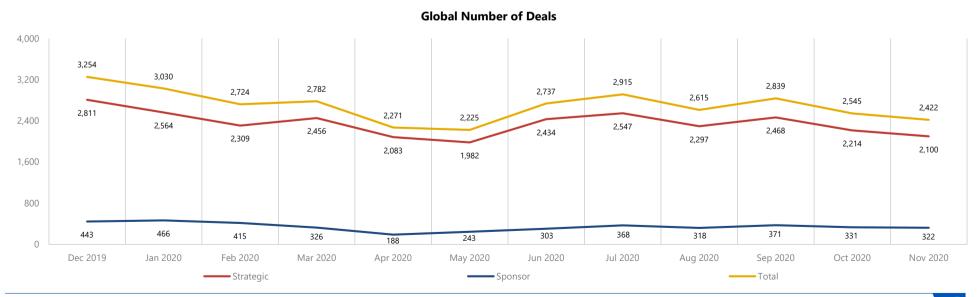


Appendix: M&A Activity – 12 Month Trends









Inbound U.S. Crossborder Transactions



Outbound U.S. Crossborder Transactions



Global Crossborder Transactions



Endnotes

- Industries categories are determined and named by Cortex.
- Based on the highest target break fees and reverse break fees payable in a particular deal.
 Dashed lines indicate that there are no data points for the month of April 2020, as there were no applicable deals in April 2020.
- There were seven deals for which a merger agreement was reached and filed in November 2020.
- 4. Financial and strategic categories are determined by Deal Point Data.
- 5. Five transactions in November 2020 had a reverse break fee.
- 6. Four transactions in November 2020 involving a financial buyer had a reverse break fee.
- 7. One transaction in November 2020 involving a strategic buyer had a reverse break fee.
- 8. Financial and strategic categories are determined by Deal Point Data.
- 9. Five transactions in November 2020 involved a financial buyer.
- 10. Two transactions in November 2020 involved a strategic buyer.
- 11. One transaction in November 2020 had a go-shop provision.
- 12. One transaction in November 2020 involving a financial buyer had a go-shop provision.

- 13. Zero transactions in November 2020 involving a strategic buyer had a go-shop provision.
- 14. Due to rounding, percentages may not add up to 100%.
- 15. This data includes both announced transactions for which a definitive merger agreement was reached and filed and those for which a definitive merger agreement was never reached and filed (including withdrawn transactions).
- 16. Unaffected Premium % indicates the difference between the current price per share offered as consideration in the transaction and the "unaffected price", reflected as a percentage. The "unaffected price" is the target's closing stock price on the date that is one calendar day prior to the first public disclosure regarding a potential deal involving the target and on which the target's stock price was unaffected by the news of the deal.
- 17. Each of China and Denmark was the country of origin for five transactions in November 2020.
- 18. Each of Canada and Spain was the country of destination for eight transactions in November 2020.
- Each of France, Germany and Italy was the country of destination for five transactions in November 2020.

The charts on p. 1–2 and 5–9 were compiled using Cortex, and are for the broader M&A market, including public and private transactions of any value. Deal volume by dollar value and average value of deals are calculated from the subset of deals that include a disclosed deal value. The charts on p. 3–4 were compiled using Deal Point Data, and include acquisitions seeking majority or higher control of U.S. targets valued at \$100 million or higher announced during the period indicated and for which a definitive merger agreement was reached and filed (except with respect to data regarding premiums and hostile/unsolicited offers, which is for all announced deals). "Last 12 Months" data is for the period from December 2019 to November 2020 inclusive. Data obtained from Cortex and Deal Point Data has not been reviewed for accuracy by Paul, Weiss.

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Recent highlights include advising: Inspire Brands in its pending \$11.3 billion acquisition of Dunkin' Brands Group; Cenovus Energy in its Cdn. \$23.6 billion combination with Husky Energy; The Kraft Heinz Company in the proposed \$3.2 billion sale of its cheese business to Groupe Lactalis; an affiliate of Roark Capital Group in its approximately \$1.5 billion acquisition of the ServiceMaster Brands businesses of ServiceMaster Global Holdings; Teladoc Health in its \$18.5 billion acquisition of Livongo Health; Chevron in its \$13 billion acquisition of Noble Energy; National General Holdings in its proposed \$4 billion sale to The Allstate Corporation; affiliates of Roark Capital in its \$200 million investment in The Cheesecake Factory; General Atlantic, as lead investor in a consortium, in its \$8.7 billion acquisition of 58.com; The Medicines Company in its \$9.7 billion sale to Novartis; the Special Committee of the Board of Directors of Pattern Energy Group in its approximately \$6.1 billion sale to Canada Pension Plan Investment Board; Aptiv in its \$4 billion autonomous driving joint venture with Hyundai Motor Group; the Special Committee of the Board of Directors of CBS Corp. in its merger with Viacom to form ViacomCBS, a combined company with an enterprise value of more than \$40 billion; Elanco Animal Health in its \$7.6 billion acquisition of the animal health business of Bayer AG; funds managed by affiliates of Apollo Global Management in their \$2.7 billion acquisition of Shutterfly; the independent directors of Avon in its \$3.7 billion sale to Natura & Co.; KPS Capital Partners in its \$1.8 billion acquisition of Howden from Colfax; Trane Technologies in the \$15 billion Reverse Morris Trust spin-off and merger of its industrial business with Gardner Denver Holdings; Chevron in its proposed \$50 billion acquisition of Anadarko Petroleum; General Electric in the \$21.4 billion sale of its BioPharma business to Danaher Corporation; Encana Corp. in its \$7.7 billion acquisition of Newfield Exploration Company; IBM in its \$34 billion acquisition of Red Hat; the board of directors of Harris Corporation in its \$37 billion merger of equals with L3 Technologies to form L3Harris Technologies; CSRA in its \$9.7 billion sale to General Dynamics; Bioverativ in its \$11.6 billion sale to Sanofi; ADP in its successful proxy contest against Pershing Square; and Agrium in its \$36 billion merger of equals with Potash Corp. of Saskatchewan.



This publication is not intended to provide legal advice, and no legal or business decision should be based on its content. Questions concerning issues addressed in this memorandum should be directed to:

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