M&A AT A GLANCE

Key Takeaways

- ► The bright spots for M&A in April were a 4% increase in total U.S. deal value (led by a strong 20% increase in sponsor deal value) and a 9% increase in global sponsor deal value. However, all other measures saw declines, including U.S. deal count and global deal value and deal count.
- ▶ U.S. cross-border activity also decreased by all measures, except for inbound deal count, which increased 2%. Inbound deal value, outbound deal value and outbound deal count decreased by 25%, 5% and 37%, respectively.
- ► Canada dominated U.S. inbound activity across the board for both April and the last 12 months (LTM). Singapore topped U.S. outbound transactions by deal value for the first time, driven by Altimiter Growth Corp.'s \$34 billion acquisition of Grab Holdings Inc., while the U.K. led in deal count and was the target country of choice for U.S. outbound deals LTM.
- Computer & Electronics remained the top industry by dollar value and deal count for April and LTM, but Healthcare saw a 190% increase in deal value over March, led by Thermo Fisher Scientific's acquisition of PPF Inc. for \$21 billion.
- SPACs continued their decline in April with 17 U.S. SPAC acquisitions announced, down 19% by deal count and 63% by deal value over March. Globally, SPAC acquisitions decreased by 17% in total value and count.
- ► U.S. public merger highlights in April include the followina:
 - o Cash only transactions decreased to 45% of deals from 58% LTM; while stock only transactions increased to 40% of deals from 26% LTM
 - o Only 5% involved tender offers, significantly below the 21% seen LTM. Hostile/unsolicited offers similarly fell to 9% compared to 18% LTM.
 - o Unaffected premiums increased to 33% from the 27% in March, but remained below the 40% LTM.
 - o 67% of deals with financial buyers in April had a goshop compared to 23% LTM.
 - o Average target financial advisor fees decreased to 0.6% from 1.6% of equity value.

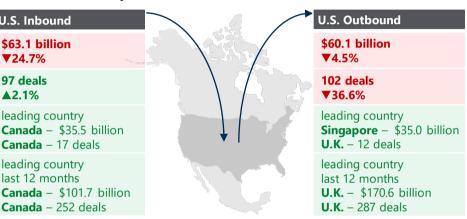
Strategic vs. Sponsor Activity	Crossborder Activity	
U.S.	U.S. Inbound	
Total \$256.6 billion – ▲3.8%	\$63.1 billion ▼24.7%	
615 deals - ▼6.7%	97 deals ▲2.1%	
Strategic \$150.0 billion - ▼5.1%	leading country Canada – \$35.5 billion Canada – 17 deals leading country last 12 months Canada – \$101.7 billion	
460 deals – ▼7.6% Sponsor \$106.6 billion – ▲19.7%		
155 deals - ▼3.7%	Canada – 252 deals	
Global	Industry Activity	

Total

most deals last 12 months 256 deals 3,181 deals **Computers & Electronics** Computers & Electronics \$481.1 billion – ▼21.1% 2.336 deals - ▼19.1% most dollar value last 12 months \$64.3 billion \$662.0 billion Strategic Computers & Electronics **Computers & Electronics** \$274.4 billion – ▼34.6% 1.983 deals - ▼19.0% **SPAC Acquisitions** Sponsor \$14.6 billion 17 deals \$61.2 billion 25 deals \$206.6 billion – ▲8.9% ▼ 62.7% ▼ 19.0% ▼ 17.0% ▼ 16.7% 353 deals – ▼19.8%

All data is for April 2021 and is as of May 10, 2021 unless otherwise specified. Each metric in this publication that references deal volume by dollar value is calculated from the subset of the total number of deals that includes a disclosed deal value.

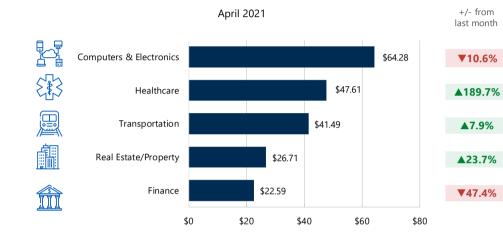
MAY 2021 | ISSUE 110



dustry Activity

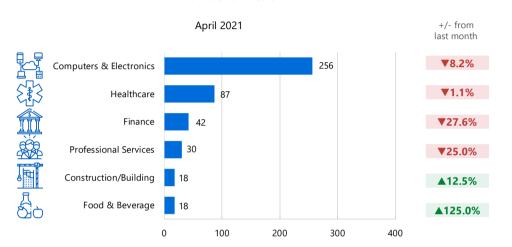
M&A at a Glance

MAY 2021 | ISSUE 110



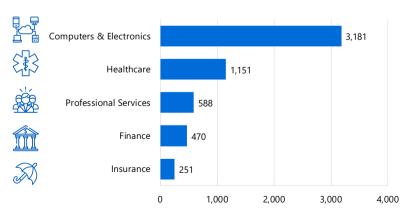
Deal Value (US\$B)

Most Active U.S. Target Industries¹

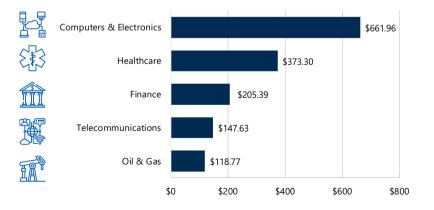


Number of Deals

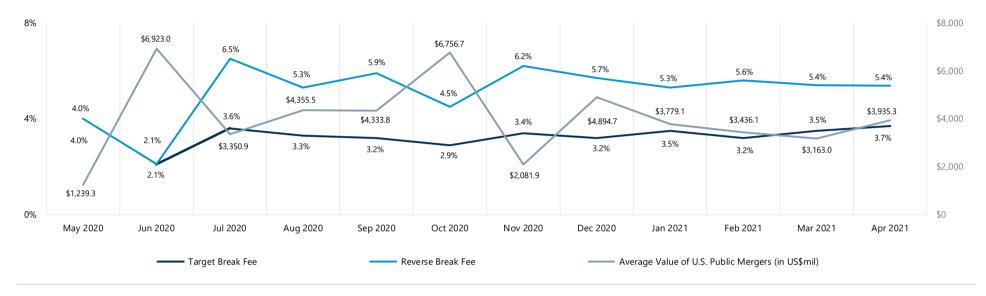
Last 12 Months



Last 12 Months







Average Break Fees as % of Equity Value²

Average Break Fees as % of Equity Value^{3,4}

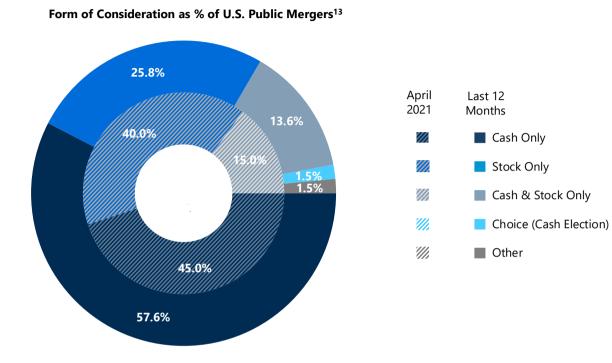
	April 2021	Last 12 Months
Target Break Fee for All Mergers	3.7	3.3

	April 2021	Last 12 Months
Reverse Break Fee for All Mergers ⁵	5.4	5.4
Reverse Break Fee for Mergers Involving Financial Buyers ⁶	6.6	6.4
Reverse Break Fee for Mergers Involving Strategic Buyers ⁷	4.9	4.7

U.S. Public Merger Go-Shop Provisions⁴

	April 2021	Last 12 Months
% of Mergers with Go-Shops	10.0	7.6
% of Mergers Involving Financial Buyers with Go- Shops ⁸	66.7	22.9
% of Mergers Involving Strategic Buyers with Go- Shops ⁹	0.0	2.1
Avg. Go-Shop Window (in Days) for All Mergers with Go-Shops ¹⁰	37.5	36.1
Avg. Go-Shop Window (in Days) for Mergers Involving Financial Buyers with Go-Shops ¹¹	37.5	35.6
Avg. Go-Shop Window (in Days) for Mergers Involving Strategic Buyers with Go-Shops ¹²	N/A	38.0





Tender Offers as % of U.S. Public Mergers

April 2021	5.0
Last 12 Months	21.2

Hostile/Unsolicited Offers as % of U.S. Public Mergers¹⁴

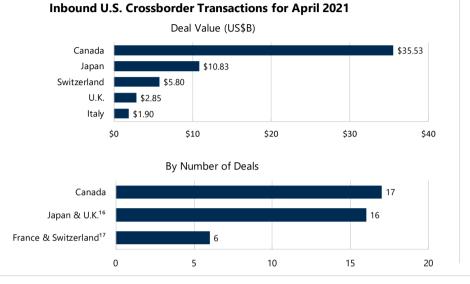
April 2021	9.1
Last 12 Months	18.1

Unaffected Premium %^{14,15}

April 2021	32.6
Last 12 Months	40.3

Total Target Adviser Fee(s) as % of Equity Value

April 2021	0.6
Last 12 Months	1.3

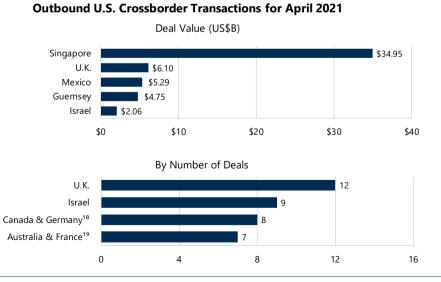


Top 5 Countries of Origin for Inbound U.S. Crossborder Transactions



Inbound U.S. Crossborder Transactions for the Last 12 Months







Deal Value (US\$B)

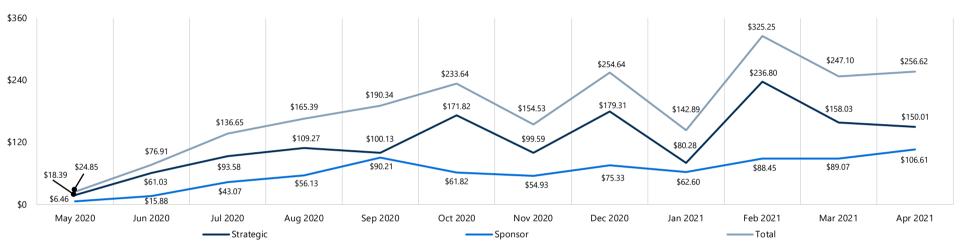




M&A at a Glance

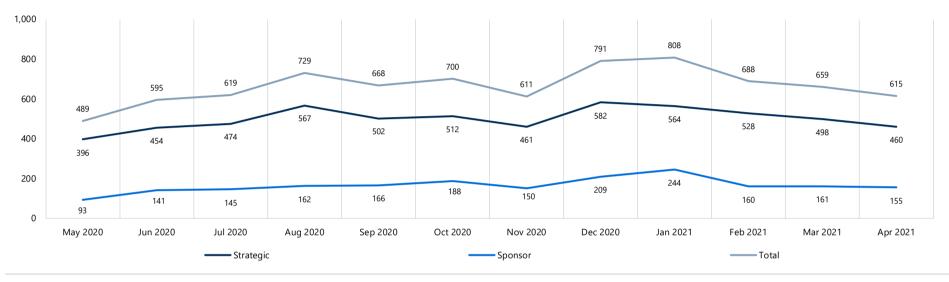
MAY 2021 | ISSUE 110

Appendix: M&A Activity – 12 Month Trends

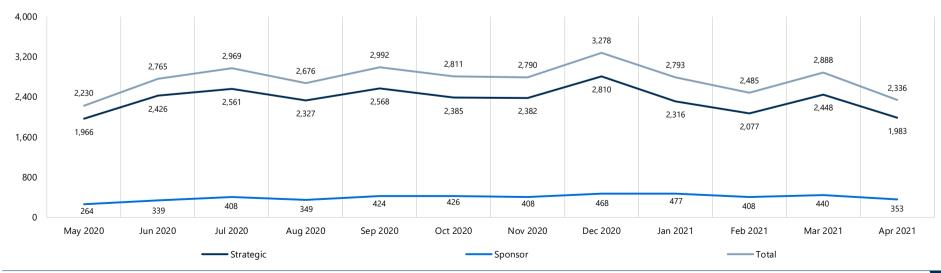




U.S. Deal Value (US\$B)



U.S. Number of Deals

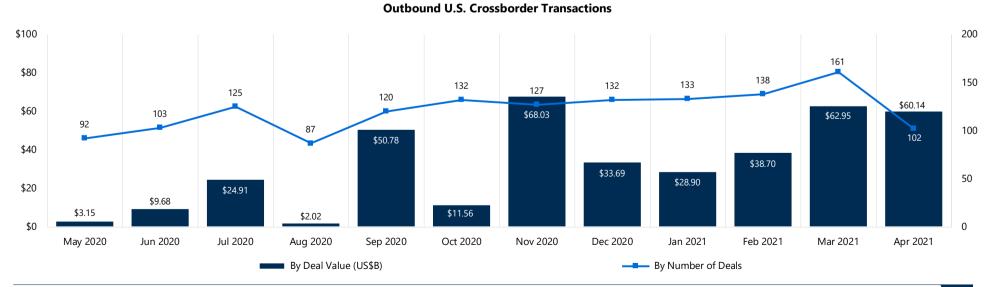


Global Number of Deals

MAY 2021 | ISSUE 110



Inbound U.S. Crossborder Transactions



PAUL, WEISS, RIFKIND, WHARTON & GARRISON LLP

MAY 2021 | ISSUE 110



51 \$120 55 \$96 44 \$116.39 30 \$72 33 25 \$73.66 21 \$57.39 19 \$48 22 18 \$61.17 16 14 14 13 12 \$38.44 \$24 3 11 \$30.54 \$30.52 \$25.08 \$0.96 \$12.12 \$9.78 \$0 0 May 2020 Aug 2020 Jun 2020 Jul 2020 Sep 2020 Dec 2020 Jan 2021 Apr 2021 Oct 2020 Nov 2020 Feb 2021 Mar 2021 By Deal Value (US\$B) -By Number of Deals

Global SPAC Acquisitions²¹

U.S. SPAC Acquisitions²⁰

PAUL, WEISS, RIFKIND, WHARTON & GARRISON LLP



Global Crossborder Transactions

Endnotes

- 1. Industries categories are determined and named by Cortex.
- 2. Based on the highest target break fees and reverse break fees payable in a particular deal.
- 3. There were 20 transactions in April 2021.
- 4. Financial and strategic categories are determined by Deal Point Data.
- 5. 10 transactions in April 2021 had a reverse break fee.
- 6. Three transactions in April 2021 involving a financial buyer had a reverse break fee.
- 7. Seven transactions in April 2021 involving a strategic buyer had a reverse break fee.
- 8. Three transactions in April 2021 involved a financial buyer.
- 9. 17 transactions in April 2021 involved a strategic buyer.
- 10. Two transactions in April 2021 had a go-shop provision.
- 11. Two transactions in April 2021 involving a financial buyer had a go-shop provision.
- 12. Zero transactions in April 2021 involving a strategic buyer had a go-shop provision.
- 13. Due to rounding, percentages may not add up to 100%.

- 14. This data includes both announced transactions for which a definitive merger agreement was reached and filed and those for which a definitive merger agreement was never reached and filed (including withdrawn transactions).
- 15. Unaffected Premium % indicates the difference between the current price per share offered as consideration in the transaction and the "unaffected price", reflected as a percentage. The "unaffected price" is the target's closing stock price on the date that is one calendar day prior to the first public disclosure regarding a potential deal involving the target and on which the target's stock price was unaffected by the news of the deal.
- 16. Each of Japan and the U.K. was the country of origin for 16 transactions in April 2021.
- 17. Each of France and Switzerland was the country of origin for six transactions in April 2021.
- 18. Each of Canada and Germany was the country of destination for eight transactions in April 2021.
- 19. Each of Australia and France was the country of destination for seven transactions in April 2021.
- 20. This data reflects U.S. targets that have been acquired by a SPAC of any nationality.
- 21. This data reflects both U.S. and non-U.S. targets that have been acquired by a SPAC of any nationality.

The charts on p. 1–2 and 5–10 were compiled using Cortex, and are for the broader M&A market, including public and private transactions of any value. Deal volume by dollar value and average value of deals are calculated from the subset of deals that include a disclosed deal value. The charts on p. 3–4 were compiled using Deal Point Data, and include acquisitions seeking majority or higher control of U.S. targets valued at \$100 million or higher announced during the period indicated and for which a definitive merger agreement was reached and filed (except with respect to data regarding premiums and hostile/unsolicited offers, which is for all announced deals). "Last 12 Months" data is for the period from May 2020 to April 2021 inclusive. Data obtained from Cortex and Deal Point Data has not been reviewed for accuracy by Paul, Weiss.

Our Mergers & Acquisitions Practice

Paul, Weiss is a leading law firm serving the largest publicly and privately held corporations and financial institutions in the United States and throughout the world. Our firm is widely recognized for achieving an unparalleled record of success for our clients, both in their bet-the-company litigations and their most critical strategic transactions. We are keenly aware of the extraordinary challenges and opportunities facing national and global economies and are committed to serving our clients' short- and long-term goals.

The Paul, Weiss M&A Group consists of approximately 40 partners and 125 counsel and associates based in New York, Washington, Wilmington, London, San Francisco, Toronto, Tokyo, Hong Kong and Beijing. The firm's Corporate Department consists of more than 75 partners and roughly 300 counsel and associates.

Our M&A Group is among the most experienced and active in the world. We represent publicly traded and privately held companies, leading private equity firms, financial advisors, and other financial institutions and investors in their most important mergers and acquisitions, joint ventures and other strategic transactions. Our expertise advising corporations and private investors in a broad range of sophisticated transactions enables us to identify new opportunities for our clients to realize value. We have particular experience in guiding clients as they engage in proxy battles, company-altering and market consolidating transactions or capital markets transactions.

Recent highlights include advising: funds managed by affiliates of Apollo Global Management in their proposed \$5 billion acquisition of Verizon Media; Univision Holdings in its proposed \$4.8 billion combination with the content and media assets of Grupo Televisa, S.A.B.; Nuance Communications in its proposed \$19.7 billion sale to Microsoft Corp.; KPS Capital Partners in its proposed \$2.7 billion acquisition of the EMEA food, aerosol and promotional packaging business from Crown Holding: General Electric in the more than \$30 billion combination of its jet leasing unit GE Capital Aviation Services (GECAS) with AerCap Holding: PRA Health Sciences in its approximately \$12 billion sale to ICON; The Goodyear Tire & Rubber Company in its proposed \$2.5 billion acquisition of Cooper Tire & Rubber Company; Perspecta Inc. in its \$7.1 billion sale to Peraton and Veritas Capital; Inspire Brands in its \$11.3 billion acquisition of Dunkin' Brands Group; Cenovus Energy in its Cdn. \$23.6 billion combination with Husky Energy; The Kraft Heinz Company in the proposed \$3.2 billion sale of its cheese business to Groupe Lactalis; an affiliate of Roark Capital Group in its approximately \$1.5 billion acquisition of the ServiceMaster Brands businesses of ServiceMaster Global Holdings; Teladoc Health in its \$18.5 billion acquisition of Livongo Health; Chevron in its \$13 billion acquisition of Noble Energy; National General Holdings in its \$4 billion sale to The Allstate Corporation; affiliates of Roark Capital in its \$200 million investment in The Cheesecake Factory; General Atlantic, as lead investor in a consortium, in its \$8.7 billion acquisition of 58.com; The Medicines Company in its \$9.7 billion sale to Novartis; the Special Committee of the Board of Directors of Pattern Energy Group in its approximately \$6.1 billion sale to Canada Pension Plan Investment Board; Aptiv in its \$4 billion autonomous driving joint venture with Hyundai Motor Group; the Special Committee of the Board of Directors of CBS Corp. in its merger with Viacom to form ViacomCBS, a combined company with an enterprise value of more than \$40 billion; Elanco Animal Health in its \$7.6 billion acquisition of the animal health business of Bayer AG; funds managed by affiliates of Apollo Global Management in their \$2.7 billion acquisition of Shutterfly; the Independent Directors of Avon in its \$3.7 billion sale to Natura & Co.; KPS Capital Partners in its \$1.8 billion acquisition of Howden from Colfax; Trane Technologies in the \$15 billion Reverse Morris Trust spin-off and merger of its industrial business with Gardner Denver Holdings; Chevron in its proposed \$50 billion acquisition of Anadarko Petroleum; General Electric in the \$21.4 billion sale of its BioPharma business to Danaher Corporation; Encana Corp. (now known as Ovintiv) in its \$7.7 billion acquisition of Newfield Exploration Company; IBM in its \$34 billion acquisition of Red Hat; the Board of Directors of Harris Corporation in its \$37 billion merger of equals with L3 Technologies to form L3Harris Technologies; CSRA in its \$9.7 billion sale to General Dynamics; Bioverativ in its \$11.6 billion sale to Sanofi; ADP in its successful proxy contest against Pershing Square; and Agrium in its \$36 billion merger of equals with Potash Corp. of Saskatchewan.

This publication is not intended to provide legal advice, and no legal or business decision should be based on its content. Questions concerning issues addressed in this memorandum should be directed to:

Matthew W. Abbott	Scott A. Barshay	Angelo Bonvino	Ariel J. Deckelbaum
+1-212-373-3402	+1-212-373-3040	+1-212-373-3570	+1-212-373-3546
<u>Email</u>	<u>Email</u>	<u>Email</u>	<u>Email</u>
Jeffrey D. Marell	Robert B. Schumer	Krishna Veeraraghavan	Taurie M. Zeitzer
+1-212-373-3105	+1-212-373-3097	+ 1-212-373-3661	+1-212-373-3353
<u>Email</u>	<u>Email</u>	<u>Email</u>	<u>Email</u>

Counsel Frances F. Mi, associates Allyson N. Kaleita, Eliana Wasser and Ceecee Q. Yao, law clerks Joseph Krmpotich, Dylan Rogalin and Evan Yoo, and staff attorney Akiva Reich contributed to this publication.

Our M&A Partners

Matthew W. Abbott	<u>Neil Goldman</u>	Justin Rosenberg	<u>Krishna Veeraraghavan</u>
Edward T. Ackerman	Bruce A. Gutenplan	Kenneth M. Schneider	<u>Jeremy M. Veit</u>
Scott A. Barshay	David K. Lakhdhir	Robert B. Schumer	Michael Vogel
Angelo Bonvino	Brian C. Lavin	John M. Scott	<u>Ramy J. Wahbeh</u>
Ellen N. Ching	<u>Xiaoyu Greg Liu</u>	<u>Brian Scrivani</u>	Steven J. Williams
Rachael G. Coffey	Jeffrey D. Marell	Kyle T. Seifried	Adam Wollstein
Ariel J. Deckelbaum	<u>Alvaro Membrillera</u>	<u>Cullen L. Sinclair</u>	<u>Betty Yap</u>
Ross A. Fieldston	Judie Ng Shortell	Sarah Stasny	<u>Kaye N. Yoshino</u>
<u>Brian P. Finnegan</u>	Austin Pollet	Tarun M. Stewart	<u>Tong Yu</u>
Adam M. Givertz	<u>Carl L. Reisner</u>	<u>Laura C. Turano</u>	Taurie M. Zeitzer

© 2021 Paul, Weiss, Rifkind, Wharton & Garrison LLP. In some jurisdictions, this publication may be considered attorney advertising. Past representations are no guarantee of future outcomes.